

**UNIVERSITY OF ROEHAMPTON**

**ANTI-CORRUPTION & BRIBERY POLICY**

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# UNIVERSITY OF ROEHAMPTON

## ANTI-CORRUPTION & BRIBERY POLICY

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## ANTI-CORRUPTION AND BRIBERY POLICY

### 1. POLICY STATEMENT

- 1.1 We are committed to acting honestly, fairly, ethically and with integrity in all of our business dealings and relationships both at home and abroad, and to implementing and enforcing effective systems to counter bribery and corruption.
- 1.2 We take our legal obligation to prevent bribery and corruption seriously and will ensure that our business dealings and relationships are conducted in compliance with all UK laws relating to the prevention of bribery and corruption including the Bribery Act 2010 ('the Act').

### 2. THE PURPOSE AND SCOPE OF THIS POLICY

- 2.1 This policy sets out our responsibilities and those of others working for us, in observing and upholding our position on bribery and corruption. It also provides those individuals with information and guidance on how to recognise and deal with issues of bribery and corruption.
- 2.2 This policy applies to all persons working for us or any of our subsidiary companies, or on our/their behalf, in any capacity, including employees at all levels and grades (whether permanent, fixed-term or temporary), directors, officers, agency workers, seconded workers, volunteers, interns, agents, contractors, external consultants, third-party representatives and business partners, sponsors, or any other person associated with us, wherever located.
- 2.3 This policy does not form part of any employee's contract of employment and is subject to amendment at any time.
- 2.4 In this policy, the term **third party** means any individual or organisation you come into contact with during the course of your work for us, and includes potential students, students, other education institutions, external funders, customers, suppliers, distributors, business contacts, agents, advisers, and government and public bodies, including their advisors, representatives and officials, politicians and political parties.

### 3. RESPONSIBILITIES

- 3.1 Our board of directors (Council) has overall responsibility for ensuring that this policy complies with our legal and ethical obligations, and that all those under our control comply with its provisions.
- 3.2 The Registrar and University Secretary has primary and day-to-day responsibility for implementing this policy, monitoring its use and effectiveness, dealing with any queries about it, and auditing internal control systems and procedures to ensure they are effective in countering bribery and corruption.
- 3.3 Management at all levels are responsible for ensuring those reporting to them understand and comply with this policy and are given adequate and regular training on it.

- 3.4 The prevention, detection and reporting of bribery and other forms of corruption are the responsibility of all individuals or entities stated at paragraph 2.2 above, who must:
- 3.4.1 ensure that they read, understand and comply with this policy;
  - 3.4.2 avoid any activity that might lead to or suggest a breach of this policy; and
  - 3.4.3 notify the Registrar and University Secretary as soon as possible if they believe or suspect that a conflict of this policy has occurred or may occur in the future.

#### 4. WHAT CONSTITUTES BRIBERY AND CORRUPTION

- 4.1 **Bribery** is offering, promising, giving or accepting any financial or other advantage, to induce the recipient or any other person to act improperly in the performance of their functions, or to reward them for acting improperly, or where the recipient would act improperly by accepting the advantage. An **advantage** includes money, gifts, loans, fees, hospitality, services, discounts, the award of a contract or anything else of value. A person **acts improperly** where they act illegally, unethically, or contrary to any expectation of good faith or impartiality, or where they abuse a position of trust.
- 4.2 It is an offence under the Act to offer a bribe; receive a bribe; bribe a foreign official; or consent or connive with the commission of a bribery offence by anyone associated with us in respect of business carried out on our behalf. Examples of giving and receiving bribes, and potential risk scenarios are provided in Annex A of this policy.
- 4.3 Corruption is the abuse of entrusted power or position for private gain.

#### 5. ACTIVITIES PROHIBITED UNDER THIS POLICY

- 5.1 It is not acceptable for you or someone acting on your behalf to:
- (a) give, promise to give, or offer, a payment, gift or hospitality with the expectation or hope that a business advantage will be received, or to reward a business advantage already given;
  - (b) give, promise to give, or offer, a gift or hospitality during any commercial negotiations or tender process, if this could be perceived as intended or likely to influence the outcome;
  - (c) accept a payment, gift or hospitality from a third party that you know or suspect is offered with the expectation that it we will provide a business advantage for them or anyone else in return;
  - (d) accept hospitality from a third party that is unduly lavish or extravagant under the circumstances.
  - (e) offer or accept a gift from government officials or representatives, or politicians or political parties without the prior approval of Registrar & University Secretary;
  - (f) threaten or retaliate against another individual who has refused to commit a bribery offence or who has raised concerns under this policy; make or accept, facilitation payments or "kickbacks" of any kind. **Facilitation payments** (also known as "back-handers" or "grease payments"), are typically small, unofficial payments made to secure or expedite a routine or necessary action.

**Kickbacks** are typically payments made in return for a business favour or advantage. Individuals should always be mindful of what a payment is for and whether the amount requested is proportionate to the goods or services provided. You should always ask for a receipt which details the reason for the payment. If you have any suspicions, concerns or queries regarding a payment, you should raise these with your manager or the Registrar & University Secretary; or

- (g) engage in any other activity that might lead to a breach of this policy.

## **6. ACTIVITIES PERMITTED UNDER THIS POLICY**

6.1 Reasonable and appropriate hospitality or entertainment given to or received from a third party is permitted under this policy, where given or received for the following purposes:

- 6.1.1 establishing or maintaining good business relationships;
- 6.1.2 improving or maintaining our image or reputation; or
- 6.1.3 marketing or presenting our services and/or products effectively.

6.2 The giving and accepting of gifts is allowed if the following requirements are met:

- 6.2.1 it is not made with the intention of influencing a third party to obtain or retain business or a business advantage, or to reward the provision or retention of business or a business advantage, or in explicit or implicit exchange for favours or benefits;
- 6.2.2 it is given in our name, not in your name;
- 6.2.3 it does not include cash or a cash equivalent (such as gift certificates or vouchers);
- 6.2.4 it is appropriate in the circumstances, taking account of the reason for the gift, its timing and value. For example, in the UK it is customary for small gifts to be given at Christmas. All gifts and hospitality with a value in excess of £50 must be reported to your Line Manager or to the Registrar and University Secretary as appropriate;
- 6.2.5 it is given openly, not secretly; and
- 6.2.6 it complies with any applicable local law.

6.3 Promotional gifts of low value such as branded stationery to or from existing customers, suppliers and business partners will usually be acceptable.

6.4 Reimbursing a third party's expenses, or accepting an offer to reimburse our expenses (for example, the costs of attending a business meeting) would not usually amount to bribery. However, a payment in excess of genuine and reasonable business expenses (e.g. the cost of an extended hotel stay) is not acceptable.

6.5 Practice varies between countries and regions and what may be normal and acceptable in one region may not be in another. The test to be applied is whether in all the circumstances the gift, hospitality or payment is reasonable and justifiable. The intention behind it should always be considered.

## **7. DONATIONS**

- 7.1 We do not make contributions or charitable donations to political parties.
- 7.2 We only make charitable donations that are legal and ethical under local laws and practices. No donation must be offered or made without the prior approval of the Registrar and University Secretary.

## **8. RECORD-KEEPING**

- 8.1 We must keep financial records and have appropriate internal controls in place to evidence the business reason (s) for making payments to third parties.
- 8.2 You must declare and keep a written record of all hospitality or gifts given or received, which will be subject to managerial review.
- 8.3 You must ensure all expenses claims relating to hospitality, gifts or payments to third parties are to be submitted in accordance with our financial regulations. The reason(s) for expenditure must be recorded.
- 8.4 All accounts, invoices, and other records relating to dealings with third parties including suppliers and customers should be prepared with strict accuracy and completeness. Accounts must not be kept "off-book" to facilitate or conceal improper payments.

## **9. KNOW WHO YOU ARE DEALING WITH**

- 9.1 All staff and others acting on our behalf are expected to know who they are doing business with. This knowledge is obtainable by the conduct due diligence. Guidance on this issue can be obtained from the Legal Office.
- 9.2 It is the responsibility of all staff and others acting on our behalf to bring any potential new risk to the attention of your manager and/or to the Registrar and University Secretary as soon as such risk arises, and to inform him/her as soon as possible if they become involved in bribery or corruption.
- 9.3 If you are offered a bribe or are asked to make one, or if you believe or suspect that any bribery, corruption or other breach of this policy has occurred or may occur, you must notify your manager and/or the Registrar and University Secretary as soon as possible.
- 9.4 If you are unsure about whether a particular act constitutes bribery or corruption, raise it with the Registrar & University Secretary.

## **10. REPORTING AND PROTECTION**

- 10.1 We aim to encourage openness and will support anyone who raises genuine concerns about the occurrence or potential occurrence of bribery or corruption in good faith under this policy, even if they turn out to be mistaken.
- 10.2 You are encouraged to raise concerns about any issue or suspicion of bribery or corruption at the earliest possible stage. You may raise concerns with your Line Manager or the Registrar and University Secretary. Alternatively, you may raise your concerns with the Chair of the Audit Committee if you are of the reasonable belief that it is not appropriate for the matter to be dealt with internally.

Employees, workers<sup>1</sup> or any of our other members may also raise concerns as a disclosure in accordance with the provisions of our Public Interest Disclosure Policy. Under that policy, a disclosure may be made to such designated individuals as the Vice Chancellor, Director of Finance, or the Chair of Council. In cases where disclosure to such designated individuals is reasonably considered to be inappropriate, other individuals to whom a disclosure may be made include:

- a legal adviser;
- a person prescribed by the Secretary of State if the subject matter falls within the relevant area; or
- the Chair of Audit Committee

(see paragraph 5 of the Public Interest Policy) .

10.3 We are committed to ensuring that no one suffers any detrimental treatment as a result of refusing to take part in bribery or corruption, or as a result of reporting in good faith, their suspicion that actual or potential bribery or corruption has occurred, or may occur in the future. Detrimental treatment includes dismissal, disciplinary action, threats or other unfavourable treatment connected with raising a concern. If you believe that you have suffered any such treatment, you should inform the Registrar and University Secretary or another member of our senior management team immediately. If the matter is not remedied, and you are an employee, you should raise it formally using our Grievance Procedure.

## **11. TRAINING AND COMMUNICATION**

11.1 Anti-Bribery training will be provided to specific key individuals and staff operating in areas that are perceived as high risk as far as the Bribery Act is concerned.

11.2 Our policy on bribery and corruption should be communicated to all suppliers, contractors and business partners. A standard anti-corruption and bribery clause, should be inserted into all contracts where possible and where not, the contract should contain a clause that provides us with the same level of protection as afforded by the standard clause unless otherwise advised by the University Secretariat.

## **12. BREACHES OF THIS POLICY**

12.1 Any employee who breaches this policy will face disciplinary action, which could result in dismissal for misconduct or gross misconduct.

12.2 We may terminate our relationship with other individuals and organisations working on our behalf if they breach this policy.

## **13. MONITORING AND REVIEW**

13.1 All members of our staff are responsible for the success of this policy and should ensure they use it to disclose any suspected danger or wrongdoing. The University Secretariat will monitor the effectiveness and review the implementation of this policy, considering its suitability, adequacy and effectiveness.

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<sup>1</sup> Under the Public Interest Disclosure Act 1998, a worker includes those on agency contracts and consultants contracted to work for someone.

- 13.2 All staff are invited to comment on this policy and suggest ways in which it might be improved. Comments, suggestions and queries should be addressed to the Registrar and University Secretary.
- 13.3 This policy will be amended from time to time and notification will be provided by way of publication of updated versions on our website.



**A. EXAMPLES OF OFFERING AND RECEIVING BRIBES:**

**Offering a bribe**

The offer of tickets to a major event to a potential client but only if they agree to do business with us.

This would be an offence as the offer is made to gain a commercial and contractual advantage. The University may also be found to have committed an offence because the offer has been made to obtain business for the University. It may also be an offence for the potential client to accept the offer.

**Receiving a bribe**

A supplier gives a gift to one of our members of staff but states or hints that in return they expect the staff member to use their influence in the University to ensure we continue to do business with them.

It is an offence for a supplier to make such an offer. It would be an offence for the staff member to accept the offer as he/she would be doing so to gain a personal advantage.

A student gives an academic member of staff a lavish present and then asks lenience in marking.

It is an offence for a student to make such an offer. It would be an offence for the staff member to accept the offer as he/she would be doing so to gain a personal advantage.

**Bribing a foreign official**

One of our international partners arranges to pay an additional "facilitation" payment to a foreign official to speed up an administrative process.

The offence of bribing a foreign public official is committed as soon as the offer is made. This is because it is made to gain a business advantage. We may also be found to have committed an offence.

## POTENTIAL RISK SCENARIOS

The following is a list of possible scenarios that may arise during your work for us or on our behalf and which may raise concerns under anti-bribery and anti-corruption laws. This list is not exhaustive and is for illustrative purposes only.

If you encounter any of these situations, you must report them promptly to your manager or to the Registrar & University Secretary:

- (a) you become aware that a third party engages in, or has been accused of engaging in, improper business practices;
- (b) you learn that a third party has a reputation for paying bribes, or requiring that bribes are paid to them, or has a reputation for having a "special relationship" with foreign government officials;
- (c) a third party insists on receiving a commission or fee payment before committing to sign up to a contract with us, or carrying out a government function or process for us;
- (d) a third party requests payment in cash and/or refuses to sign a formal commission or fee agreement, or to provide an invoice or receipt for a payment made;
- (e) a third party requests that payment is made to a country or geographic location different from where the third party resides or conducts business;
- (f) a third party requests an unexpected additional fee or commission to "facilitate" a service;
- (g) a third party demands or offers lavish entertainment or gifts before or during contractual negotiations or provision of services;
- (h) a third party requests that a payment is made to "overlook" potential legal violations;
- (i) a third party requests that you provide employment or some other advantage to a friend or relative;
- (j) you receive an invoice from a third party that appears to be non-standard or customised;
- (k) a third party insists on the use of side letters or refuses to put terms agreed in writing;
- (l) you notice that we have been invoiced for a commission or fee payment that appears large given the service stated to have been provided;
- (m) a third party requests or requires the use of an agent, intermediary, consultant, distributor or supplier that is not typically used by or known to us; or
- (n) you are offered an unusually generous gift or offered lavish hospitality by a third party.